WEDA Winter Conference March 5 & 6, 2019 | Olympia

FDI Attraction

PM & Partner Marketing Consulting GmbH (PM&P) Frankfurt | München | Berlin | Chicago www.pm-p.de



The overall objective of our efforts is the creation of jobs through direct investment, trade support and retention



FDI Attraction Supports Many Business Development Objectives:

- Creation of well-paid jobs
- Attraction of new technologies
- Filling gaps in local value added chain
- Strengthening the industrial and service infrastructure
- Diversification of existing industries
- Potential for local universities and research institutes to cooperate with foreign companies and research institutes
- Qualitative growth for your community or region



Key Point of the Strategy

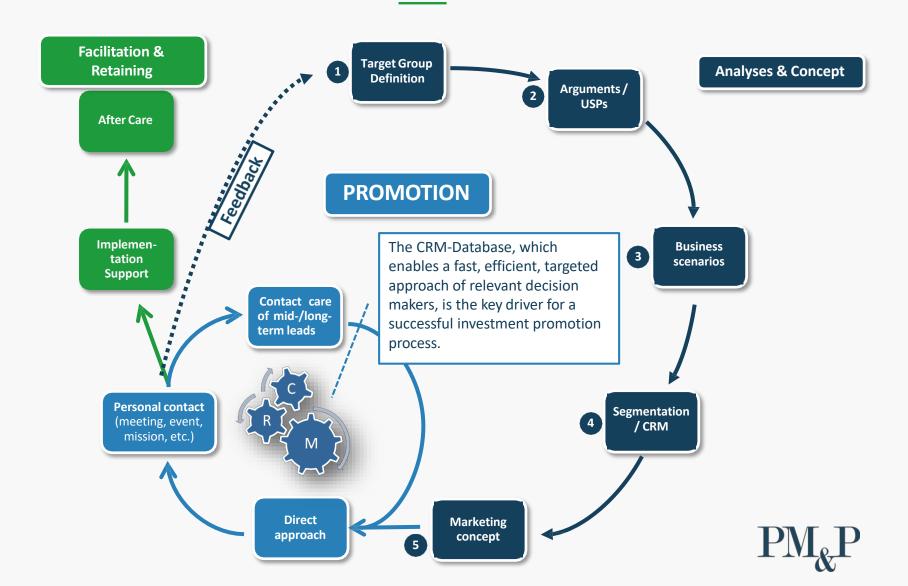
- 1. Careful Positioning and Differentiation of you Location
- 2. Definition of your Target Groups for FDI
- 3. Think in Niches and Value Chains
- 4. Definition of your USP in different Sectors
- 5. Development of Business Scenarios
- 6. Follow a Selected Industry and Country specific approach
- 7. Use a Marketing Mix Approach
- 8. Intensive Networking with Companies and Multipliers
- 9. Integrate Trade Support for your Local Companies
- 10. The Importance of Follow-Up



The FDI Strategy



The Strategy Development Process



The Careful Positioning and Differentiation of Your Location

Targets

What is the purpose of our organization? What are our objectives?

The definition of overall targets is the start to a systematic marketing approach

- General problem: "Differentiate from other regions."
- Requires segmentation of the market: "For which target groups does our region offer specific advantages?"
- All marketing efforts must concentrate on these segments: "Be customeroriented!"

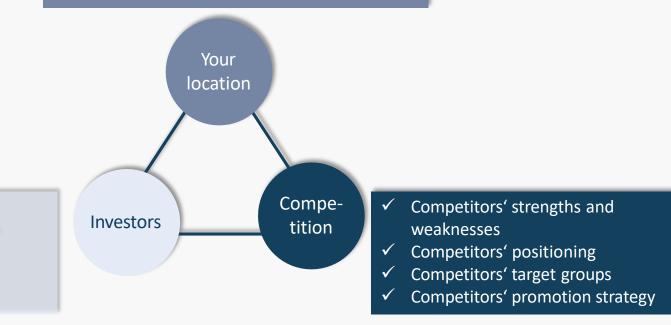
We normally recommend the following main strategic targets:

- Identify business opportunities between local and foreign companies
- Attract greenfield investments
- Conduct a well-defined and systematic Business Retention and Expansion Program
- Support business start-ups in your region



The Careful Positioning and Differentiation of Your Location

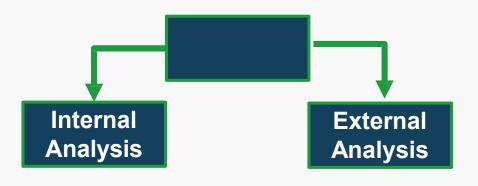
- ✓ Image and awareness of your location
- ✓ Strengths and weaknesses of your location
- ✓ Competitive position of your location
- ✓ Development potential of your location
- ✓ Investment opportunities at your location



- Current global footprint
- ✓ Global expansion strategies
- Investment demand
- Location preferences
- Site Selection criteria



The Careful Positioning and Differentiation of Your Location



In-depth knowledge of your region

Internal Analysis:

- Industrial Clusters
- Know-how
- Human Resources

Knowledge of potential investors and competition

External Analysis:

The basis of a well defined marketing strategy is a good knowledge about the competition and your target industry sectors and subsectors:

- Competition
- Potential Investors



Definition of the Target Groups

Market Segmentation – Definition of Target Groups

In order to effectively leverage your marketing activities, a clearly defined segmentation of the potential investment is crucial:

- Market Segmentation by strategic orientation
- Market Segmentation by activity / type of project
- Market Segmentation by industry / service sector <u>niches</u>
- Market Segmentation by Country
- Without segmentation there is no accurate targeting of investment prospects
- Segmentation allows customer-specific growth
- Concentrate on marketing existing industry/service clusters and complimentary sectors
- Develop segment-specific know-how and services



Marketing Targets and Strategies

> The USP of Your Location

Develop the optimal profile of your region that addresses the needs of your selected target segments.

Definition of Services offered

- New investment support assistance
- Customer care support
- Other services offered
- Development of Business Opportunities



The Marketing Mix Approach

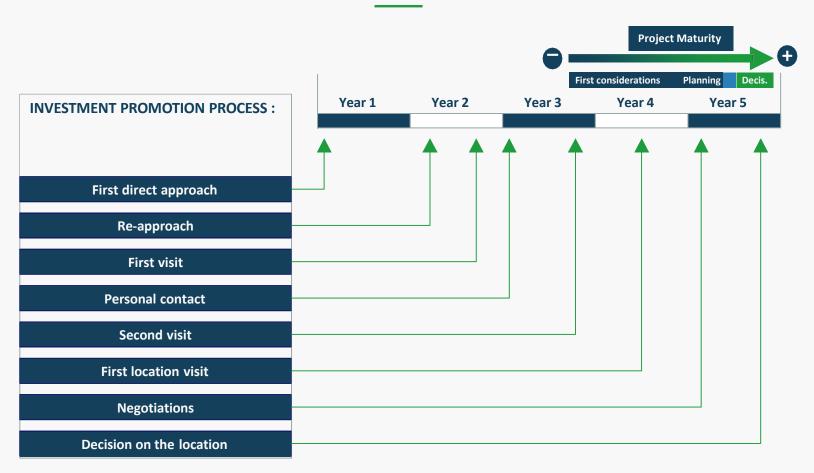


FDI Attraction is a Long-Term Effort

- Investment Promotion has to address the mid and long-term needs of the investor
- Attraction of Investors a long-term process
- There is strong competition between a large number of potential locations, which have comparable advantages to offer
- CRM is a crucial tool to establish a successful customer relationship over a longer period of time.



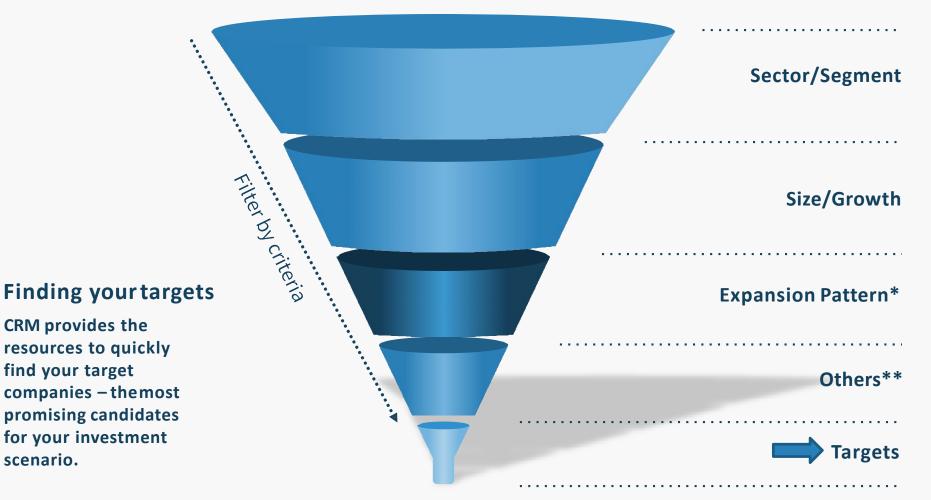
FDI Attraction is a Long-Term Effort



On average a mid-sized company invests every 5 years into new foreign subsidiaries.



Lead Generation



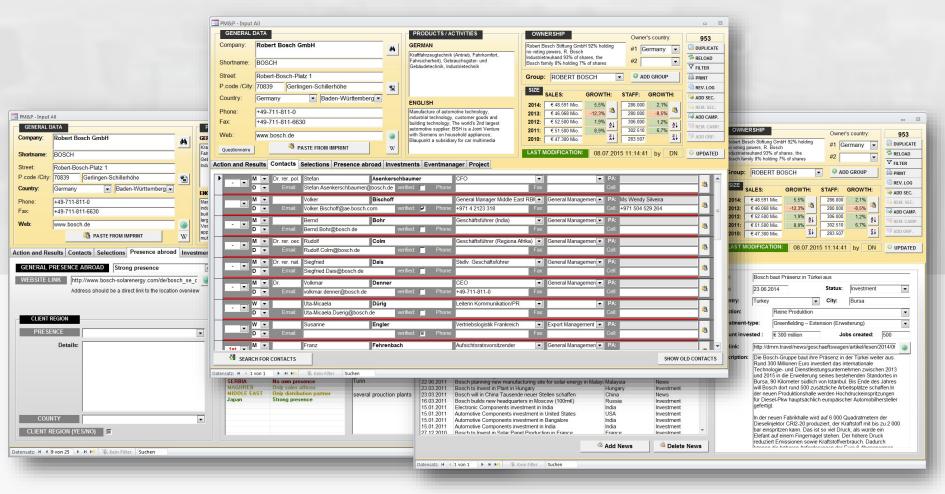
* Structure of International presence, investment dynamics ** depending on targeted investment scenario

scenario.



Intensive Networking with Companies

Importance of CRM



PM&P

Intensive Networking with Multipliers

Multipliers are an excellent source for FDI lead generation

FINANCE / M&A	SECTOR COMMUNITIES
Investment Banks	Industry Associations
Other Banks	Sector Experts / Consultants
International Lawyers	Sector Journalists
Venture Capital companies	Sector Magazines
Auditors / Tax Advisory Companies	Sector Event Organizers
OTHER BUSINESS COMMUNITIES	CONSULTANTS
	CONSULTANTS Management Consultants
COMMUNITIES	
COMMUNITIES Export Promotion Organisations	Management Consultants



Follow Up with Investment Prospects is Critical

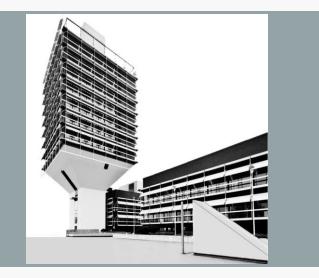
- Staff resources should be allocated
- Have prepared materials available to send to the companies interested in establishing in your community/region
- The EDO is a Business Partner not a Sales Agent
- Confidentiality
- Fast Reaction

Good follow-up work can compensate for any perceived disadvantages of your location.





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